maintain a sustainable environ	Environment and Commercial Partnerships Assistant Director Cassandra Clements cial Partnerships teams provide the services and expertise to support our communities and businesses to ment and meet the highest possible standards of environmental protection, food safety, energy efficiency, e protection, waste management and grounds maintenance, street cleansing, arboriculture and public conveniences.
Main Achievements and Outcomes January - March 2020	Waste. Our income streams have exceeded the year target of £1.38m by £42k. Missed bin % remains above target at 99.89%. Garden waste subscriber numbers have exceeded expectations for the year and residual waste sent to EfW has decreased per HH from 474kg to 447 kg. Based on Serco Nov 2019 customer satisfaction survey results, satisfaction levels remain high and have increased from last year.
Key for trend graph: 2016/17 2017/18 2018/19 2019/20 target	Key: n/a not applicable n/av not available highlighted measure, further detail in main report

Appendix G

Building Control Corporate Manager Paul Hughes								
Performance measure	Period	Data	Target	Council	Trend	Comments		
BC01 No. live cases of building control Cabinet Member: Elisabeth Malvisi Data Owner: Paul Hughes	2017/18 Qtr. 1 Qtr. 2 Qtr. 3 Qtr. 4 2018/19 Qtr. 1 Qtr. 2 Qtr. 3 Qtr. 4 2019/20 Qtr. 1 Qtr. 2 Qtr. 3 Qtr. 3 Qtr. 3 Qtr. 3 Qtr. 4	154 161 143 155 136 141 130 166 190 174 123 165	n/av n/av Information only	BDC	200 180 160 140 120 100 80 60 40 20 17/18 18/19 19/20	No. of applications in general remain consistent when taken as an average across the year and slightly above last years total. The effect of failures in the private sector for building control have lessened but we remain with a significant number of cases to contact, work is underway in this regard and is due to be completed by June 2020. We are seeing increasing numbers of cases being reverted to our control where the private body is still trading. <i>MSDC Qtr 4. 2019/20 - 184</i>		

Performance measure	Period	Data	Target	Council	Trend	Comments
BC02 % of market share of building control	2016/17		n/av			We continue to see a sustained market
applications	Qtr.1	70.9%			80.0%	share due to marketing activity from the
	Qtr. 2	70.1%				shared business development post. This is
Cabinet Member: Elisabeth Malvisi	Qtr. 3	69.5%			70.0%	further boosted by failures in the private
Data Owner: Paul Hughes	Qtr. 4	70.4%			1	sector for building control which have
	2017/18		n/av		60.0%	seen a decrease in activity from Approved
	Qtr. 1	66.0%				Inspectors which we expect to continue.
	Qtr. 2	62.0%			50.0%	Total no. of applications = 246 of which 81
	Qtr. 3	65.0%				were dealt with by private sector
	Qtr. 4	63.0%		BDC	40.0%	providers.
	2018/19		60%	БЛС		
	Qtr. 1	60.0%			30.0%	
	Qtr. 2	64.0%				
	Qtr. 3	68.0%			20.0%	
	Qtr. 4	69.0%				
	2019/20		65%		10.0%	
	Qtr. 1	70.0%				
	Qtr. 2	66.0%			0.0%	
	Qtr. 3	68.0%			16/17 17/18 18/19 19/20	MSDC Qtr.4 2019/20 - 61%
	Qtr. 4	63.0%				

	Recycling, Waste & Fleet Corporate Manager Oliver Faiers									
Performance measure	Period	Data	Target	Council	Trend	Comments				
WS01 £Overall income generated through	2016/17		£1,142,369		£1,600,000	The overall income generated through				
chargeable waste services (including	Qtr.1	£934,021				chargeable waste has surpassed the				
business waste) (cumulative total)	Qtr.2	£1,071,057			£1,400,000	target for this year.				
	Qtr.3	£1,157,230								
Cabinet Member: Elisabeth Malvisi	Qtr.4	£1,234,283			£1,200,000					
Data Owner: Nicola Healy	2017/18		£1,295,997		====					
	Qtr.1	£956,383								
	Qtr.2	£1,142,859			£1,000,000					
	Qtr.3	£1,236,724								
	Qtr.4	£1,314,492		BDC	£800,000					
	2018/19		£1,380,000	bbc						
	Qtr.1	£985,090			£600,000					
	Qtr.2	£1,180,485								
	Qtr.3	£1,281,096			£400,000					
	Qtr.4	£1,369,736								
	2019/20		£1,380,000		£200,000					
	Qtr. 1	£994,171								
	Qtr. 2	£1,217,671			f0					
	Qtr. 3	£1,328,538			16/17 17/18 18/19 19/20					
	Qtr. 4	£1,422,205								

Performance measure	Period	Data	Target	Council	Trend	Comments
WS02 £Invoiced income generated through	2016/17		n/av		£700,000	Target for 2019/20 has been exceeded.
business waste services (graph displays	Qtr.1	£505,021			1700,000	
cumulative figure)	Qtr.2	£525,194				
	Qtr.3	£533,986			£600,000	
Cabinet Member: Elisabeth Malvisi	Qtr.4	£538,219				
Data Owner: Nicola Healy	2017/18		n/av		£500,000	
	Qtr.1	£540,982				
	Qtr.2	£550,156				
	Qtr.3	£557,737			£400,000	
	Qtr.4	£558,820		BDC		
	2018/19		£575,000	БЛС	£300,000	
	Qtr.1	£551,345				
	Qtr.2	£557,512			C200.000	
	Qtr.3	£565,107			£200,000	
	Qtr.4	£568,114				
	2019/20		£575,000		£100,000	
	Qtr. 1	£560,740				
	Qtr. 2	£572,982			£0	
	Qtr. 3	£575,417			16/17 17/18 18/19 19/20	
	Qtr. 4	£577,332				

Performance measure	Period	Data	Target	Council	Trend	Comments
WS03 No. of business waste customers	2016/17				1000	The client base has remained stable this
	Qtr.1	846				year.
Cabinet Member: Elisabeth Malvisi	Qtr.2	872			900	
Data Owner: Nicola Healy	Qtr.3	871				
	Qtr.4	882			800	
	2017/18				700	
	Qtr.1	879			,	
	Qtr.2	885			600	
	Qtr.3	881				
	Qtr.4	884		BDC	500	
	2018/19		900	БЛС	400	
	Qtr.1	880			400	
	Qtr.2	882			300	
	Qtr.3	880				
	Qtr.4	880			200	
	2019/20		900		100	
	Qtr. 1	880			100	MSDC Qtr.4 2019/20 - 650
	Qtr. 2	888			0	
	Qtr. 3	885			16/17 17/18 18/19 19/20	
	Qtr. 4	883				

Performance measure	Period	Data	Target	Council	Trend	Comments
WS04 No. of garden waste subscribers Cabinet Member: Elisabeth Malvisi Data Owner: Nicola Healy	2016/17 Qtr. 1 Qtr. 2 Qtr. 3 Qtr. 4 2017/18 Qtr. 1 Qtr. 2 Qtr. 3 Qtr. 4 2018/19 Qtr. 1 Qtr. 2 Qtr. 3 Qtr. 4 2019/20 Qtr. 1 Qtr. 2 Qtr. 1 Qtr. 2 Qtr. 3 Qtr. 4	12,695 12,985 12,963 13,127 13,378 13,567 13,563 13,567 14,288 14,281 14,265 14,347 14,353 14,580 14,578 14,594	14,200 14,200	BDC	16,000 14,000 12,000 10,000 8,000 6,000 4,000 2,000 0 16/17 10/17 10/17	Subscriber numbers have increased through out the year. <i>MSDC Qtr.4 2019/20 - 15,545</i>
Performance measure	Period	Data	Target	Council	Trend	Comments
WS05 % of household waste sent for reuse, recycling or composting Cabinet Member : Elisabeth Malvisi Data Owner: Nicola Healy	2016/17 2017/18 2018/19 2019/20	43.63% 41.95% 42.64% 40.27%	44.00% 44.00%	BDC	100.00% 50.00% 0.00% 16/17 17/18 18/19 19/20	Percentage down from previous years due to Jan 2020 increased waste unable to be recycled (approx. 323 tonnes of low quality mixed paper).

Performance measure	Period	Data	Target	Council	Trend	Comments
WS06 % of missed bins collections for domestic refuse, recycling and garden waste. (non-cumulative) Cabinet Member: Elisabeth Malvisi Data Owner: Nicola Healy	2018/19 Qtr. 1 Qtr. 2 Qtr. 3 Qtr. 4 2019/20 Qtr. 1 Qtr. 2 Qtr. 3 Qtr. 4	99.94% 99.93% 99.91% 99.93% 99.94% 99.80% 99.88% 99.88%	99.80%	BDC	100.00% 80.00% 60.00% 40.00% 20.00% 0.00% 18/19 19/20	During Q4 BDC had 619,068 possible bin collections for Refuse, Recycling and Garden waste. Of that we had 662 reported missed bins. <i>MSDC Qtr.4 2019/20 - 99.83%</i>
Performance measure	Period	Data	Target	Council	Trend	Comments
WS07 Customer Satisfaction levels with refuse collection service Cabinet Member: Elisabeth Malvisi Data Owner: Nicola Healy	2016/17 2017/18 2018/19 2019/20	87.20% 92.90% 83.80% 84.48%	90.00% 90.00%	Both	100.00% 80.00% 60.00% 40.00% 20.00% 0.00% 16/17 17/18 18/19 19/20	For BDC 181 residents provided responses to contribute towards satisfied/dissatisfied percentages, from this 155 responded that they were satisfied with the service. For MSDC 154 residents contributed of which 128 were satisfied with the serivce. This is taken from Nov 2019 Serco survey.
Performance measure	Period	Data	Target	Council	Trend	Comments
WS08 Total amount of household residual waste sent to EfW (kg) NEW MEASURE Cabinet Member: Elisabeth Malvisi Data Owner: Nicola Healy	2016/17 2017/18 2018/19 2019/20	481.00 482.00 474.00 447.00		BDC	600.00 500.00 400.00 300.00 200.00 100.00 0.00 2016 ¹¹¹ 201 ¹¹³ 2018 ¹¹³ 2019 ¹²⁰	18060.521 tonnes of household waste collected throughout the year, figure based on 40,385 properties occupied at end of Q4.

Public Protection Corporate Manager John Grayling									
Performance measure FS02 % of food premises achieving 5 rating	Period 2018	Data 64.13%	Target 63.66%	Council	Trend	Comments An increase in the proportion of 5 ratings			
Cabinet Member: Elisabeth Malvisi Data Owner: John Grayling	2019 2020	64.21% 67.59%	64.20% 65.00%	Both	60.00% 40.00% 20.00% 0.00% 2018 2019 2020	signifies an upward trend of improvement in the standard of food safety across the district 2019 to 2020.			
Performance measure	Period	Data	Target	Council	Trend	Comments			
SE01 No. of instances of fly tipping	2016/17	313			350	The reports of fly tipping come from the			
	2017/18	291			200	public and we ensure that these instances			
Cabinet Member: Elisabeth Malvisi	2018/19	256	n/a		300 —	are cleared within 2 working days. Please			
Data Owner: Joanna Hart	Qtr.1	67			250	see performance measure CRP04.			
	Qtr.2	61			200				
	Qtr.3	47							
	Qtr.4	81		BDC	150				
	2019/20		Information		100				
		248	only						
	Qtr. 1	39			50				
	Qtr. 2	65			0				
	Qtr. 3	63			16/17 17/18 18/19 19/20				
	Qtr. 4	81							

Performance measure	Period	Data	Target	Council	Trend	Comments
SEO2 No. of enforcement actions for fly tipping e.g investigations, cautions, prosecutions, penalty notices, warning letters, vehicle stop and searches Cabinet Member: Elisabeth Malvisi Data Owner: Joanna Hart	2016/17 2017/18 2018/19 2019/20	145 78 36 99	Information only	BDC	160 140 120 100 80 60 40 20 16/17 16/17 17/18 18/19 19/20	The Environmental Protection team have managed to increase the level of enforcement action despite the continuing downward trend of reports.
Performance measure	Period	Data	Target	Council	Trend	Comments
SE05 £Solar PV net income generated Cabinet Member: Elisabeth Malvisi Data Owner: Sharon Bayliss	2018/19 Qtr. 1 Qtr. 2 Qtr. 3 Qtr. 4 2019/20 Qtr. 1 Qtr. 2 Qtr. 3 Qtr. 4	£74,277 £178,010 £303,480 £418,030 £57,942 £166,947 £293,760 £416,726	n/a £372,310	BDC	£500,000.00 £400,000.00 £300,000.00 £200,000.00 £100,000.00 £0.00 18/19 19/20	Please note that due to variables outside of our control, there will be an impact on target/performance. Variables include Right to Buy, the weather and how dirty a solar panel gets can all affect individual performance therefore, impacting the amount of income generated

Performance measure	Period	Data	Target	Council	Trend	Comments
OFB03 No. of licenses authorised (overall figure for quarter recorded in graph) (cumulative) SECTORS Premises (Licensing Act 2003) Personal Alcohol	Period 2019/20 Qtr.1 Qtr.2 Qtr.3 Qtr.4	Data 2461 2544 2647 2863	Target Information only	Council	3500	Comments Activity (including temporary) remained high during January and February. However, for the month of March we started to see a slowdown in applications towards the end of the month. There are over 5400 applications or processes
Gambling Act 2005 premises Small Society Lotteries Scrap Metal Sites Scrap Metal Collectors Taxi & PHV Drivers Hackney Carriages Private Hire Vehicles Private Hire Operators Large Event Notices (per annum) Temporary Event Notices (per annum) Charity Collections (per annum)				BDC	2500	completed per annum. Taxi sectors demand continues to remain busy even in the month of March. We continue to see some sectoral and viability premises diversification (e.g. new micro-breweries, home deliveries). Scrap Metal Dealer sites and collector renewals have been undertaking their 3-year licence cycle, which is nearly completed with two licences due later in 2020 (this is an additional income of just over £11k).
Cabinet Member: Elisabeth Malvisi Data Owner: John Grayling					0 Qtr.1 Qtr.2 Qtr.3 Qtr.4	

Public Realm Corporate Manager Peter Garrett								
Performance measure	Period	Data	Target	Council	Trend	Comments		
CPR01 Income generated from Public	2016/17	17%			20%	Please note Q4 figures based as at		
Realm as a % of expenditure	2017/18	16%				27.4.20, this may be amended once year		
	2018/19	16%			10%	end is closed.		
cabinet Member: Elisabeth Malvisi	2019/20	13%	tbc	BDC				
Data Owner: Claire Crascall					0% 16/17 17/18 18/19 19/20			
Performance measure	Period	Data	Target	Council	Trend	Comments		
CPR02 The amount of waste collected from	2018/19	bags collected			200			
litter picks	Qtr.1	180			-			
	Qtr.2	140			150			
Cabinet Member: Elisabeth Malvisi	Qtr.3	50			150 –			
Data Owner: Peter Garrett	Qtr.4	75						
			Information	BDC	100			
	2019/20		only	bbc				
	Qtr. 1	150			50			
	Qtr. 2	120						
	Qtr. 3	110			0			
	Qtr. 4	awaiting			18/19 19/20			
		information						

Performance measure	Period	Data	Target	Council	Trend	Comments
CPR03 No. of community litter picks supported by council Cabinet Member: Elisabeth Malvisi Data Owner: Peter Garrett	2018/19 Qtr.1 Qtr.2 Qtr.3 Qtr.4 2019/20 Qtr. 1 Qtr. 2 Qtr. 3 Qtr. 4	36 18 8 15 38 22 20 awaiting information	Information only	BDC	40 35 30 25 20 15 10 5 0 18/19 19/20	
Performance measure	Period	Data	Target	Council	Trend	Comments
CPR04 % of fly tips cleared within 48 hrs Cabinet Member: Elisabeth Malvisi Data Owner: Peter Garrett	2019/20 Qtr. 1 Qtr. 2 Qtr. 3 Qtr. 4	74% 89% 95% 99%		BDC	100% 50% 0% Qtr. 1 Qtr. 2 Qtr. 3 Qtr. 4	In Q4 there were 81 fly tips collected 60 cleared within 80 hours.